

# Table of Contents

Abstract.....	I
Table of Contents .....	II
List of Tables.....	IV
List of Figures.....	V
List of Abbreviations.....	VI
<b>1. Introduction .....</b>	<b>1</b>
1.1. Motivation.....	1
1.2. Overarching research objective .....	2
1.3. Structure of the dissertation .....	3
<b>2. Theoretical background and dissertation overview .....</b>	<b>4</b>
2.1. Theoretical foundations .....	4
2.1.1. Board research and board involvement in corporate strategic decision-making ..	4
2.1.2. International corporate governance research and contingency factors .....	6
2.1.3. Individual theoretical lenses of thesis papers.....	8
2.2. Derivation of research gaps and overarching research questions .....	9
2.3. Dissertation overview and summary of research papers .....	11
<b>3. Empirical groundwork.....</b>	<b>18</b>
3.1. Description of sample and data sources.....	18
3.1.1. Sample structure.....	18
3.1.2. Data sources .....	19
3.2. Empirical Approach.....	21
<b>4. Paper 1: Target and Acquirer Country Institutions and Board Acquisition Experience: Effects of Experienced Boards on Acquisition Performance in a Global Context.....</b>	<b>26</b>
4.1. Introduction.....	27
4.2. Conceptual background and development of hypotheses.....	31
4.2.1. The critical role of board acquisition experience for acquirer returns .....	31
4.2.2. The influence of the institutional context on the relevance of board experience	32
4.3. Methods .....	36
4.3.1. Sampling procedure and data sources .....	36
4.3.2. Variables .....	38
4.3.3. Analysis.....	45
4.4. Results.....	46
4.5. Discussion and conclusion.....	56

<b>5. Paper 2: Do Green Boards Make a Difference? Board Environmental Expertise, Corporate Environmental Performance and Stakeholder Orientation .....</b>	<b>61</b>
5.1. Introduction.....	62
5.2. Theory and hypotheses .....	66
5.2.1. Stakeholder management, board expertise, and environmental performance ....	66
5.2.2. The moderating role of stakeholder orientation.....	69
5.3. Methods and data .....	71
5.3.1. Sample selection and data .....	71
5.3.2. Variables and operationalization.....	73
5.3.3. Method of analysis.....	77
5.4. Results.....	79
5.5. Discussion and conclusion.....	83
<b>6. Paper 3: Exploring the Effects of Board Social Capital on Strategic Competitive Repertoire Complexity in an International Setting: A Contingency Perspective .....</b>	<b>88</b>
6.1. Introduction.....	89
6.2. Theoretical foundation and development of hypotheses .....	93
6.2.1. The impact of board social capital on competitive repertoire complexity.....	93
6.2.2. The influence of the institutional context on the effect of board social capital ..	97
6.3. Methods and data .....	101
6.3.1. Sample selection and data .....	101
6.3.2. Variables and operationalization.....	102
6.3.3. Method of analysis .....	107
6.4. Results.....	108
6.5. Discussion and conclusion.....	114
<b>7. Conclusion.....</b>	<b>119</b>
7.1. Major findings .....	119
7.2. Major contributions .....	123
7.3. Limitations and implications for future research.....	125
7.4. Summary and final remarks.....	127
References .....	VII
Versicherung.....	XXXIII
Erklärung über den geleisteten Eigenanteil an der Arbeit.....	XXXIV